**COLLEGE ADMINISTRATION**
**PRESIDENT** Dr. Lewis M. Duncan
**VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST** Dr. Carol M. Bresnahan
**VICE PRESIDENT FOR BUSINESS AND FINANCE AND TREASURER** Mr. Jeffrey G. Eisenbarth
**VICE PRESIDENT FOR PLANNING AND DEAN OF THE COLLEGE** Dr. Laurie M. Joyner
**VICE PRESIDENT FOR INSTITUTIONAL ADVANCEMENT** Dr. Ronald J. Korvas

**BOARD OF TRUSTEES**
**Chairman of the Board:** F. Duane Ackerman ’64 ’70MBA ’00H
**Vice Chairman of the Board:** David H. Lord ’69 ’71MBA
**Rollins College President:** Lewis M. Duncan, Ph.D.

Theodore B. Alfond ’68
Francis H. (Frank) Barker ’52 ’06H
Bruce A. Beal ’58
Clay M. Biddinger ’77
William H. Bieberbach ’70 ’71MBA
Dominick Cavuto P’11 P’12MBA
James E. Chanin ’87
Andrew J. Czekaj, Sr.
Jon W. Fuller, Ph.D.
Ronald G. Gelbman ’69 ’70MBA
Alan H. Ginsburg
Rick Goings
Samuel M. Hocking, Jr. ’87
Susan Wheallter Johnston ’75, Ph.D.
Allan E. Keen ’70 ’71MBA ’10H
Thomas G. Kuntz ’78
Michael Maher, Esq. ’63
John C. Myers III ’69 ’70MBA
Robert B. Oursisman, Sr. ’78
Dianne Rice ’61
R. Michael Strickland ’72 ’73MBA ’04H
Philip Tiedtke
Erin Wallace ’93MBA
Harold A. Ward III ’86H
Winifred M. Warden ’45
Kurt M. Wells ’95
Victor A. Zollo, Jr. ’73

**HONORARY TRUSTEES**
Barbara Lawrence Alfond ’68
Betty Duda ’93H
The Hon. W. D. (Bill) Frederick, Jr. ’99H
Joseph S. Guernsey
Warren C. Hume ’39 ’70H
Joanne Rogers ’50 ’05H

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**FULL-TIME FACULTY**

<table>
<thead>
<tr>
<th>Academic Unit</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>A&amp;S/CPS/Holt Undergraduate</td>
<td>174</td>
</tr>
<tr>
<td>Crummer Graduate School of Business</td>
<td>23</td>
</tr>
<tr>
<td>Holt Graduate Counseling Program</td>
<td>5</td>
</tr>
<tr>
<td>Olin Library</td>
<td>8</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>210</strong></td>
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**STAFF**

<table>
<thead>
<tr>
<th>Position Type</th>
<th>Number</th>
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</thead>
<tbody>
<tr>
<td>Administrative/Professional</td>
<td>240</td>
</tr>
<tr>
<td>Clerical</td>
<td>124</td>
</tr>
<tr>
<td>Skilled Crafts</td>
<td>22</td>
</tr>
<tr>
<td>Service/Maintenance</td>
<td>73</td>
</tr>
<tr>
<td>Technical/Paraprofessional</td>
<td>37</td>
</tr>
<tr>
<td><strong>Total Staff</strong></td>
<td><strong>496</strong></td>
</tr>
<tr>
<td><strong>Total Staff and Full-Time Faculty</strong></td>
<td><strong>706</strong></td>
</tr>
</tbody>
</table>

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**CAMPUS PROPERTIES**

<table>
<thead>
<tr>
<th>Property Type</th>
<th>Number</th>
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</thead>
<tbody>
<tr>
<td>Academic Buildings</td>
<td>11</td>
</tr>
<tr>
<td>Residence Halls</td>
<td>18</td>
</tr>
<tr>
<td>Fine and Performing Arts Buildings</td>
<td>4</td>
</tr>
<tr>
<td>Athletic Buildings/Properties</td>
<td>6</td>
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<tr>
<td>Administrative/Other Buildings</td>
<td>29</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>37</strong></td>
</tr>
</tbody>
</table>

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**CAMPUS DEVELOPMENTS**

- In Spring 2011, the Cornell Fine Arts Museum Gift Shop and Mills Memorial Hall lobby were renovated.
- Corrin Hall and Holt Hall underwent renovations throughout Summer 2011. The Sutton Apartments pool also began renovations.
- The Knowles Memorial Chapel and Beal Maltbie Hall received renovations in Summer 2011.
- With the addition of the 422 W. Fairbanks building, the College’s Data Center was moved during Summer 2011.
- In Summer 2011, the southern extension of the chilled water expansion project was completed.
- The Tars Plaza was built and The Green (formerly Mills Lawn) was re-sodded throughout Summer 2011.

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**ATHLETICS**
**MEMBERSHIPS**
National Collegiate Athletic Association (NCAA), Division II; Sunshine State Conference

**Women’s Intercollegiate Sports**
Basketball, Cross Country, Golf, Lacrosse, Rowing, Sailing, Soccer, Softball, Swimming, Tennis, Volleyball, Waterskiing

**Men's Intercollegiate Sports**
Baseball, Basketball, Cross Country, Golf, Lacrosse, Rowing, Sailing, Soccer, Swimming, Tennis, Waterskiing

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**OFFICE OF INSTITUTIONAL RESEARCH**
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**ROLLINS®**
**FALL 2011 FACTS**

**ESTABLISHED** Chartered in 1885
**AFFILIATION** Nonsectarian, independent, co-educational
**LOCATION AND SIZE** Winter Park, FL, an attractive residential community adjacent to the City of Orlando; the 70-acre campus is situated on the shores of beautiful Lake Virginia.
**ACCREDITATION** Southern Association of Colleges and Schools-Commission on Colleges (SACS-COC)
**PROGRAM ACCREDITATIONS AND OTHER MEMBERSHIPS**
American Association of Museums; American Chemical Society; Council for Accreditation of Counseling and Related Educational Programs; Florida Department of Education; National Association of Schools of Music; AACSB International—The Association to Advance Collegiate Schools of Business

**ACADEMIC UNITS**
College of Arts & Sciences
College of Professional Studies
Roy E. Crummer Graduate School of Business
Hamilton Holt School
Undergraduate Program
Graduate Programs
Counseling
Education/Teaching
Human Resources
Liberal Studies
Planning in Civic Urbanism
DEGREES CONFERRED

FALL '10, SPRING '11, SUMMER '11

<table>
<thead>
<tr>
<th>Academic Unit</th>
<th>Associate's</th>
<th>Bachelor's</th>
<th>Master's</th>
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</thead>
<tbody>
<tr>
<td>Arts &amp; Sciences</td>
<td>—</td>
<td>422</td>
<td>—</td>
</tr>
<tr>
<td>Crummer Graduate School of Business</td>
<td>—</td>
<td>—</td>
<td>226</td>
</tr>
<tr>
<td>Hamilton Holt School</td>
<td>1</td>
<td>188</td>
<td>—</td>
</tr>
<tr>
<td>Graduate Programs</td>
<td>Counseling</td>
<td>—</td>
<td>28</td>
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<tr>
<td></td>
<td>Education</td>
<td>—</td>
<td>17</td>
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<tr>
<td></td>
<td>Human Resources</td>
<td>—</td>
<td>25</td>
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<tr>
<td></td>
<td>Liberal Studies</td>
<td>—</td>
<td>18</td>
</tr>
<tr>
<td>Total</td>
<td>1</td>
<td>610</td>
<td>314</td>
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</tbody>
</table>

ROLLINS COLLEGE STUDENT GENDER PROFILE

Female ........................................... 58%
Male ........................................... 42%

ROLLINS COLLEGE STUDENT ETHNICITY PROFILE

American Indian/Alaskan Native ........................................... 0.2%
Asian ........................................... 2.5%
Black or African American ........................................... 5.6%
Hispanic/Latino ........................................... 12.6%
Native Hawaiian/Pacific Islander ........................................... 0.2%
White ........................................... 61.4%
Two or More Races ........................................... 2.2%
Race/Ethnicity Unknown ........................................... 9.8%
Nonresident ........................................... 5.5%

STUDENT ENROLLMENT

FALL 2011

<table>
<thead>
<tr>
<th>Academic Unit</th>
<th>Full-time</th>
<th>Part-time</th>
<th>Total</th>
<th>FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts &amp; Sciences/Professional Studies</td>
<td>1,818</td>
<td>—</td>
<td>1,818</td>
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<tr>
<td>Crummer Graduate School of Business</td>
<td>257</td>
<td>121</td>
<td>378</td>
<td>333</td>
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<tr>
<td>Hamilton Holt School</td>
<td>520</td>
<td>277</td>
<td>797</td>
<td>684</td>
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<tr>
<td>Graduate Programs</td>
<td>Counseling</td>
<td>43</td>
<td>41</td>
<td>84</td>
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<tr>
<td></td>
<td>Education</td>
<td>9</td>
<td>11</td>
<td>20</td>
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<tr>
<td></td>
<td>Human Resources</td>
<td>4</td>
<td>49</td>
<td>53</td>
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<tr>
<td></td>
<td>Liberal Studies</td>
<td>6</td>
<td>67</td>
<td>73</td>
</tr>
<tr>
<td></td>
<td>Planning in Civic Urbanism</td>
<td>6</td>
<td>32</td>
<td>38</td>
</tr>
<tr>
<td></td>
<td>Other/Undeclared</td>
<td>—</td>
<td>11</td>
<td>11</td>
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<tr>
<td>Total</td>
<td>2,663</td>
<td>609</td>
<td>3,272</td>
<td>3,043</td>
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</tbody>
</table>

FIRST-YEAR STUDENTS:

ARTS & SCIENCES/PROFESSIONAL STUDIES

First-year Students ........................................... 555

Gender

Female ........................................... 58%
Male ........................................... 42%

High School Geographical Origin

Florida ........................................... 46%
Mid-Atlantic ........................................... 13%
New England ........................................... 11%
Southeast (non-Florida) ........................................... 5%
Other ........................................... 25%

High School Rank

Top 10% ........................................... 44%
Top 25% ........................................... 77%
Top 50% ........................................... 95%

SAT Scores (Combined Totals)

Middle 50% ........................................... 1097-1280
Average ........................................... 1191
Median Score ........................................... 1180

TUITION AND FEES

2011-12 ACADEMIC YEAR

| Arts & Sciences/Professional Studies (per academic year) | $38,400 |
| Room and Board                                        | $12,000 |
| Total                                                | $50,400 |

Crummer Graduate School of Business (total program tuition)

| Early Advantage MBA                                 | $66,000 |
| Executive MBA                                      | $50,400 |
| Key Executive MBA                                  | $88,000 |
| Professional MBA                                   | $56,800 |

Hamilton Holt School (per course)

| Undergraduate                                      | $1,596 |
| Graduate                                          | $1,584 |
| Counseling                                       | $1,377 |
| Education                                         | $2,140 |
| Human Resources                                 | $1,620 |
| Liberal Studies                                 | $1,605 |
| Planning in Civic Urbanism                        | $1,650 |

FINANCES

2010-11 Operating Budget ........................................... $99.5 million

Endowment

Endowment Investment Portfolio (5/31/11) ........................................... $352.9 million

Average Annualized Endowment Investment Results, Last 10 Years ........................................... 6.5%

Endowment Investment Results, 2010-11 ........................................... 21.4%

LIBRARY FACILITIES

Type of Holdings Number
Volumes (including eBooks) ........................................... 735,389
Serials (Print & Microform Titles) ........................................... 1,130
Serials (Full-text, Online Titles) ........................................... 53,384
Serials (Standing Orders) ........................................... 287